

The 10 Chief Points About Checklist Training

- Checklists specify key expected behaviors—rather than keeping quality indicators a mystery
- 2. Checklist-based feedback is about what was seen—not about whether a person is good or bad
- 3. Observed person should be able to question whether something occurred— but also should be told to take feedback graciously and not defensively
- 4. Checklists monitor growth—people should improve over time
- 5. Checklists are reminders—people tend to drift or regress
- 6. Feedback should mention positives—but remember that the point is to improve performance
- 7. Feedback should emphasize steps correct this time that previously were not completed (praise as reinforcement)
- 8. Whenever possible, graph the percentage of steps correct: Graphical + verbal feedback is more powerful than verbal alone
- 9. Checklists can include both observable behaviors and inferred attitudes—although the latter are subject to disputation
- 10. Checklists are used for both good professional development and data on performance

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使用檢核表進行培訓的 10 個 點

(The 10 Chief Points About Checklist Training)

- 1. 檢核表要能明確地指出關鍵的預期行為 而不是謎樣的品質指標
- 2. 檢核表的回饋是反映當時的觀察 無關被觀察者的好或壞
- 3. 被觀察者可以質疑觀察的內容 但也應該被告知要禮貌地而不是防禦地 接受回饋
- 4. 檢核表監測進展 人員應該隨著培訓時間而有所進步
- 5. 檢核表是提醒 人員會有不穩定或退步傾向
- 6. 回饋應要提到做得好的地方 但請記住回饋重點在於提升表現
- 7. 回饋應要強調以前沒有達到,而這次有改正的步驟(稱讚作為增強)
- 8. 盡可能繪製出正確步驟的百分比: 圖形加口頭回饋比單獨的口頭回饋更有效
- 9. 檢核表可包含觀察到的行為,並推斷被觀察者的態度 儘管後者存有爭議
- 10. 檢核表可用於提升專業發展並提供有關工作表現的資料

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資料來源

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